

County of Los Angeles CHIEF EXECUTIVE OFFICE

Kenneth Hahn Hall of Administration 500 West Temple Street, Room 713, Los Angeles, California 90012 (213) 974-1101 http://ceo.lacounty.gov

> Board of Supervisors GLORIA MOLINA First District

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DON KNABE Fourth District

MICHAEL D. ANTONOVICH Fifth District

July 22, 2008

The Honorable Board of Supervisors County of Los Angeles 383 Kenneth Hahn Hall of Administration 500 West Temple Street Los Angeles, California 90012

Dear Supervisors:

DEPARTMENT OF PUBLIC SOCIAL SERVICES: RECOMMENDATION TO EXTEND THE CONTRACT AND AMEND THE PERFORMANCE MEASURES TO THE HOUSING LOCATOR SERVICES CONTRACTS FOR HOMELESS CALWORKS WELFARE-TO-WORK FAMILIES AND THE HOUSING LOCATOR CONSULTANT SERVICES CONTRACT FOR GENERAL RELIEF SINGLE ADULTS (ALL DISTRICTS AFFECTED - 3 VOTES)

SUBJECT

Recommendation to extend the contract and amend the performance measures to the Housing Locator Services contracts for homeless California Work Opportunities and Responsibility to Kids (CalWORKs) Welfare-to-Work (WtW) families and the Housing Locator Consultant Services contract for General Relief Single Adults.

IT IS RECOMMENDED THAT YOUR BOARD:

1. Approve and instruct the Chair to sign the attached Amendment Number Three to: a) extend the Housing Locator Services and the Housing Locator Consultant Services contracts with Del Richardson and Associates (DRA) and Weingart Center Association (WCA) effective August 1, 2008, or the day after Board approval, whichever is later, through July 31, 2009; b) change the existing performance outcome measures; and c) revise the existing performance requirement standard to allow assessment of fiscal penalties and/or corrective action plan for unsatisfactory performance that exceeds the allowable Acceptable Quality Level (AQL).

"To Enrich Lives Through Effective And Caring Service"

The Honorable Board of Supervisors July 22, 2008 Page 2

PURPOSE/JUSTIFICATION OR RECOMMENDED ACTION

The purpose of the request is to extend and strengthen the current Housing Locator Services contracts.

Housing Locator Services are provided to homeless CalWORKs Welfare-to-Work (WtW) families, to assist them in locating affordable permanent rental housing in residential neighborhoods, to negotiate rental agreements with landlords, to provide transportation to rental locations, and to move homeless families into affordable rental housing within 180 calendar days from the referral date.

The Housing Locator Consultant Services contract for General Relief (GR) Single Adults with WCA provides a monthly database of 200 bona fide available rental housing units willing to rent to homeless GR single adults countywide. In addition, the contractor assists County staff in the GR Housing Subsidy and Case Management Pilot with the placement of homeless GR Single Adults in affordable rental housing in Los Angeles County.

The change in the existing performance outcome measures of the Housing Locator Services contracts will strengthen and simplify the performance measurement process and assure a sufficient evaluation of Contractors' performance. The proposed change to the performance outcome measures for DRA and WCA are as follows:

Del Richardson and Associates (DRA)

Contractor shall maintain a minimum of **15 percent placement rate** of the referred families in each quarter. To determine the Quarterly Placement Rate, the County will add the total number of placements and divide the total by the number of referrals received within the quarter. This performance outcome will be measured quarterly during the contract term.

Weingart Center Association (WCA)

Contractor shall maintain a minimum of **30 percent placement rate** of the referred families in a quarter. To determine the Quarterly Placement Rate, the County will add the total number of placements and divide the total by the number of referrals received within the quarter. This performance outcome will be measured quarterly during the contract term.

The Honorable Board of Supervisors July 22, 2008 Page 3

In addition, the proposed revision to the existing performance requirement standard will allow an assessment of penalties and/or a corrective action plan for unsatisfactory performance that exceeds the allowable AQL.

Implementation of Strategic Plan Goals

The recommended actions are consistent with the principles of the Countywide Strategic Plan Goal No. 3: Organizational Effectiveness: Ensure that service delivery systems are effective and goal oriented. Goal No. 5: Children and Families' Well-Being: to improve the well-being of children and families in Los Angeles County as measured by the achievements in the five outcome areas adopted by the Board: good health; economic well-being; safety and survival; social and emotional well-being; and educational/workforce readiness.

FISCAL IMPACT/FINANCING

The contract maximum amount for the homeless CalWORKs WtW families' contract with DRA is \$4,365,250. The contract maximum amount for homeless CalWORKs WtW families' contract with WCA is \$528,027. The total contract amount of \$4,893,277 is fully funded by CalWORKs Single Allocation. Funding for Housing Locator Services for homeless CalWORKs WtW families has been included in the Department's FY 2008-09 Adopted Budget. There is no additional net County cost (NCC) after the required CalWORKs Maintenance of Effort (MOE) is met.

WCA's contract maximum amount for the Housing Locator Consultant Services for GR Single Adults is \$200,000, fully funded with County General Fund.

The proposed change in Performance Outcome Measures will not result in increased contract costs. The Department of Public and Social Services (DPSS) will control the contract expenditures to 75 percent of each contract amount to ensure the contracts remain within the maximum contract amount.

FACTS AND PROVISIONS/LEGAL REQUIREMENTS

Amendment Number Three will commence on August 1, 2008, or the day after Board approval, whichever is later, and will continue through July 31, 2009.

These contracts will not result in the unauthorized disclosure of confidential information and will be in full compliance with federal, State and County regulations. The contracts include performance outcome measures that will measure the Contractors' performance.

The Honorable Board of Supervisors July 22, 2008 Page 4

The County may terminate these contracts for convenience with 30 calendar days' written notice. The contracts also contain provisions that limit the County's obligation if funding is not appropriated by your Board for each year of the contracts.

Since the recommended contracts require housing locator resources to serve the homeless CalWORKs WtW families and housing locator consultant services to serve the homeless GR single adults, which are not routinely performed by County staff, these contracts are non-Prop A.

The contract has been approved as to form by County Counsel.

IMPACT ON CURRENT SERVICES

The award of these contract amendments will not infringe on the role of the County in relationship to its residents, and the County's ability to respond to emergencies will not be impaired. There is no change in risk exposure to the County.

CONCLUSION

Upon Board approval, the Executive Officer, Board of Supervisors is requested to return one adopted stamped Board letter and four original signed copies for each of the Amendments to the Director of DPSS.

Respectfully submitted,

William T Fujioka

Chief Executive Officer

WTF:SRH:MS: GP:JB:ljp

Attachments (2)

c: Executive Officer, Board of Supervisors County Counsel Auditor Controller Department of Public Social Services

PSS Housing-BL

AMENDMENT NUMBER THREE TO THE AGREEMENT BETWEEN THE COUNTY OF LOS ANGELES AND WEINGART CENTER ASSOCIATION FOR THE PROVISIONS OF HOUSING LOCATOR SERVICES FOR HOMELESS CALWORKS WELFARE-TO-WORK FAMILIES AND THE HOUSING LOCATOR CONSULTANT SERVICES FOR GENERAL RELIEF SINGLE ADULTS CONTRACT # 75837

Reference is made to the document entitled "Contract By and Between County of Los Angeles and Weingart Center Association for Housing Locators Services for Homeless CalWORKs Welfare-to-Work (WtW) Families and Housing Locator Consultant Services for General Relief Single Adults", dated July 25, 2006, and further identified as Contract #75837 (hereinafter referred to as "Contract").

WHEREAS, Terms and Condition, Section 8.7, Changes and Amendments of Terms, Sub-Section 8.72, for any revision, which materially affects the scope of work of any term and condition included in the Contract, a negotiated amendment to the Contract shall be executed by the County Board of Supervisors.

THEREFORE, effective the day after approval by the Board of Supervisors, the Contract is amended as follows:

A. Section 3.0, Work, is amended to add a third paragraph to read as follows:

Contractor shall establish and maintain sufficient accounting, internal control, financial reporting, and administrative capacity to effectively administer the services required by this Contract. At a minimum, Contractor shall adhere to the standards set forth in the Auditor-Controller Contract Accounting and Administration Handbook, which is incorporated herein by reference and is available at www.ladpss.org/dpss/contracts.

B. Section 5.0, Term of Contract, first paragraph is amended to read as follows:

The term of this Contract shall be for a period of one year effective August 1, 2008, and continuing through July 31, 2009, which extends the contract for the last one (1) year term.

- C. Section 7.0, <u>Administration of Contract</u>, Sub-section 7.2.4, Background and Security Investigations, Sub-paragraph 7.2.4.3 is amended to read as follows:
 - 7.2.4.3 County may immediately, at the sole discretion of the County, deny or terminate facility access to the Contractor's staff that does not pass such investigation(s) to the satisfaction of the County whose background or conduct is incompatible with County facility access.
- D. <u>Statement of Work</u>, Attachment A, Section 1.5, Performance Outcome Measures, is deleted in its entirety and replaced with the following:

The Contract includes two (2) Performance Outcome Measures that will measure the Contractor's performance related to the Housing Locator Services for homeless CalWORKs WtW families. These will measure the Contractor's ability of placing and maintaining homeless CalWORKs WtW families in permanent housing. Should there be a change in federal, State

and/or County policies/regulations or the County determines the need for change, the County may amend these Outcome Measures via a contract amendment, as detailed in Section 8.7, Changes and Amendments of Terms.

These measures are as follows:

- Contractor shall maintain a minimum of 30 percent placement rate of all referred families in a quarter. To determine the Quarterly Placement Rate, the County will add the number of placements and divide the total by the number of referrals received within the quarter. This performance outcome will be measured quarterly during the contract term.
- Once the CalWORKs WtW families are placed in affordable housing, Contractor shall maintain 80 percent of the placed CalWORKs WtW families in affordable permanent housing for six (6) consecutive months.
- E. <u>Statement of Work</u>, Appendix C, Technical Exhibits, Unsatisfactory Performance Remedies, Section 1.7, Unsatisfactory Performance Remedies, Sub-section 1.7.2, is revised to read as follows:
 - 1.7.2 Assess penalty amounts for each Unsatisfactory Performance Indicator (UPI) per quarter that exceeds the allowable Acceptable Quality Level. Assess deductions in the amount of ten dollars (\$10.00) per point for each UPI exceeding 100 points for the quarter.
- F. <u>Statement of Work</u>, Technical Exhibit I, Performance Requirements Summary Chart is revised to read as follows: (Attachment Technical Exhibit I).

All other terms and conditions of this Contract shall remain in full force and effect.

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CONTRACTOR

By:

Gregory C. Scott, President and CEO

Weingart Center Association

COUNTY OF LOS ANGELES

Ву

hair, Board of Supervisor

ATTEST:

Sachi A. Hamai, Executive Officer Clerk of the Board of Supervisors of the County of Los Angeles OF LOS

I hereby certify that pursuant to Section 25103 of the Covernment Code, delivery of this document has been made.

> SACHLA, HAMAL Executive Officer

Clark of the Board of Supervisors

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APPROVED AS TO FORM:

D'eputy

BY THE OFFICE OF COUNTY COUNSEL RAYMOND G. FORTNER, JR., County Counsel

Bv

David R. Beaudet,

Deputy County Counsel

ADOPTED

BOARD OF SUPERVISORS

COUNTY OF LOCAMORIES

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JUL 22 2008

SACHI A. HAMAI SACHI A. HAMAI EXECUTIVE OFFICER

TECHNICAL EXHIBIT 1

Performance Requirements Summary Chart Weingart Center Association

Required	Performance Indicator	Standard(s)	Acceptable	Monitoring Methods	Monthly Unsatisfactory
Services			Quality Level (AQL)	•	Performance Indicator Points For Exceeding the AQL
Complies with all	Notices posted	All required posters and materials are posted in	0.0%	- User complaint; - On-site review	10 points per incident.
laws such as EEO		Contractor's sites and			
Nondiscrimination		families and staff.			
Notices		ianinies and stall.			
Section 4.0 -	Contractor provides revisions to QC Plan upon CCA requests.	Revised QC Plan received by CCA within 10 business days	0.0%	- Review of revised plan	10 points per day late.
Quality Control		of written request by CCA.			
Plan	Contractor maintains review of records and	File of QC review records		- Povious of records	
	provides upon CCA request.	maintained.	0.0%	maintained	10 points per incident.
Section 1.3 -	Forms, signs, notices and other written materials used for the provision of this contract	Written materials in families'	0.0%	- Random sample of case	10 points per incident.
	must be available and offered in the families'	ימוקטמטכי.		lles	
Forms, materials	primary language. When written materials are			materials	
and houces	language Contractor must cithor provide				
	appropriate interpreting services or translate				
	the materials in the homeless families' primary				
SOW.	Anguage, as approved by DPSS.				
Section 1.3, Sub-	Assist and place homeless CalWORKs Wtw families within 120-days of referral date in	Placement of CalWORKs WtW	0.0%	- Review of referral report	10 points per day per case past 120
<u>section 1.3.3</u>	affordable, permanent rental housing. The	days of referral date or within		- Review of placement	without prior approval from CCA
Placement of	exceed 180 calendar days, will be evaluated on	referral date with approval		report	:
families	a case by case basis by the County Contract Administrator (CCA) due to the following	from CCA.			
	criteria:				
	Pending housing placement				
	 Increase of current monthly income 				
	 In process of negotiating a landlord 				
	agreement				
	•				

Performance Requirements Summary Chart Weingart Center Association

Amendment #2 SOW Section 1.3 Sub-section 1.3 Sub-paragraph 1.3.4.2	Amendment #2 SOW Section 1.3 Sub-section 1.5 Sub-paragraph 1.3.4.1	Section Custom	Section 14.0 - Reporting Tasks	Required Forms Attachment E Confidentiality	SOW Section 1.3.13 - Information and training	Section 1.7 - Performance Outcome Measures	Sow Section 1.7 - Performance Outcome Measures	Req Sen
Amendment #2 SOW Section 1.3 Sub-section 1.3.4 Sub-paragraph 1.3.4.2	Amendment #2 - SOW Section 1.3 Sub-section 1.3.4 Sub-paragraph 1.3.4.1	Section 8.0 Customer Service	<u>14.0 -</u> g Tasks	<u>Forms</u> ent E ntiality	1.3.13 - on and	1.7- ance	1.7. Ince	Required Services
Update Permanent Housing Assistance Services (PHASE) database.	Completes Barriers to Permanent Housing Assessment (PA 6053).	Customer Service Program consistent with County's vision.	MMR reports and Invoices submitted to the CCA by the 15 th calendar day of each month.	Signed Employee Acknowledgement & Confidentiality Agreement on file for employees performing services covered by the Contract.	Provide information and training to homeless CalWORKs WtW families on tenant rights and responsibilities.	Maintain 80% of the placed families in permanent housing for six (6) consecutive months.	Maintain a minimum of 30% placement rate of referred families in a quarter.	Performance Indicator
Record the intake interview with families into PHASE database under the Case Notes, Services, and Referral sections	Provide PA 6053 to Homeless Case Manager (HCM) within five (5) working days from date of HCM referral.	Customer satisfaction standards are met.	MMR reports and invoices are received by the 15 th calendar day following the service month.	Copy of agreement in each employee file.	Training provided for each family referred.	Maintain 80% of placed families in permanent housing for six (6) consecutive months.	30% Quarterly Average Placement Rate	Standard(s)
0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	Acceptable Quality Level (AQL)
- Review of PHASE	-Random sample of case files	- Random Sample and telephone interviews of placed participants	- Review of receipt dates of MMR reports and invoices	- Random sample of employee files	- Random sample of case files	- Review of referrals and placements reports Review of MMR reports - Case Reviews	 Review of referrals and placements reports. Review of MMR reports Case Reviews 	Monitoring Methods
Initiate CDR for corrective action plan.	10 points per incident	10 points per incident	10 points per each day late.	10 points per employee file.	10 points per incident.	initiate CDR for corrective action plan.	Initiate CDR for corrective action plan.	Monthly Unsatisfactory Performance Indicator Points For Exceeding the AQL

AMENDMENT NUMBER THREE TO THE AGREEMENT BETWEEN THE COUNTY OF LOS ANGELES AND DEL RICHARDSON & ASSOCIATES FOR THE PROVISION OF HOUSING LOCATOR SERVICES FOR HOMELESS CALWORKS WELFARE-TO-WORK FAMILIES CONTRACT # 75838

Reference is made to the document entitled "Contract By and Between County of Los Angeles and Del Richardson & Associates, Inc. for Housing Locators Services for Homeless CalWORKs Welfare-to-Work (WtW) Families", dated July 25, 2006, and further identified as Contract #75838 (hereinafter referred to as "Contract").

WHEREAS, Terms and Condition, Section 8.7, Changes and Amendments of Terms, Sub-Section 8.72, for any revision, which materially affects the scope of work of any term and condition included in the Contract, a negotiated amendment to the Contract shall be executed by the County Board of Supervisors.

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- C. Section 7.0, <u>Administration of Contract</u>, Sub-section 7.2.4, Background and Security Investigations, Sub-paragraph 7.2.4.3 is amended to read as follows:
 - 7.2.4.3 County may immediately, at the sole discretion of the County, deny or terminate facility access to the Contractor's staff that does not pass such investigation(s) to the satisfaction of the County whose background or conduct is incompatible with County facility access.
- D. <u>Statement of Work</u>, Attachment A, Section 1.7, Performance Outcome Measures, is deleted in its entirety and replaced with the following:

The Contract includes two (2) Performance Outcome Measures that will measure the Contractor's performance related to the Housing Locator Services for homeless CalWORKs WtW families. These will measure the Contractor's ability of placing and maintaining homeless CalWORKs WtW families in permanent housing. Should there be a change in federal, State and/or County policies/regulations or the County determines the need for change, the County

may amend these Outcome Measures via a contract amendment, as detailed in Section 8.7, Changes and Amendments of Terms.

These measures are as follows:

- Contractor shall maintain a minimum of 15 percent placement rate of all referred families in a quarter. To determine the Quarterly Placement Rate, the County will add the number of placements and divide the total by the number of referrals received within the quarter. This performance outcome will be measured quarterly during the contract term.
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- F. <u>Statement of Work</u>, Technical Exhibit I, Performance Requirements Summary Chart is revised to read as follows: (Attachment Technical Exhibit I).

All other terms and conditions of this Contract shall remain in full force and effect.

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IN WITNESS WHEREOF, the Board of Supervisors of the County of Los Angeles has caused this Amendment to be subscribed by the Chair, and the seal of said Board hereto affixed and attested by the Executive Officer and Clerk thereof. and Contractor has caused this Amendment to be signed by its duly authorized Officer(s) on this 220d day of July , 2008.

CONTRACTOR

By:

Del Richardson, President Del Richardson & Associates, Inc.

COUNTY OF LOS ANGELES

Ву

Mair, Board of Supervisor

ATTEST:

Sachi A. Hamai, Executive Officer Clerk of the Board of Supervisors of the County of Los Angeles



I hereby certify that pursuant to Section 25103 of the Government Code, delivery of this document has been made.

SACHI A. HAMAI Executive Officer Clerk of the Board of Supervisors

Deputy

APPROVED AS TO FORM:

BY THE OFFICE OF COUNTY COUNSEL RAYMOND G. FORTNER, JR., County Counsel

Ву

David R. Beaudet,

Deputy County Counsel

ADOPTED
BOARD OF SUPERVISORS

#23

JUL 22 2008

SACHI A. HAMAI EXECUTIVE OFFICER

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Performance Requirements Summary Chart Del Richardson & Associates

Monthly Unsatisfactory Performance Indicator Points For Exceeding the AQL	10 points per incident.	10 points per day late.	to points per including	10 points per incident.	10 points per day per case past 120 calendar days from referral date, without prior approval from CCA.
Monitoring Methods	- User complaint; - On-site review	- Review of revised plan	maintained	- Random sample of case files - On-site review of posted materials.	- Review of placement report report
Acceptable Quality Level (AQL)	%0.0	%0.0	0.0%	%0.0	%0.0
Standard(s)	All required posters and materials are posted in Contractor's sites and accessible to all homeless families and staff.	Revised QC Plan received by CCA within 10 business days of written request by CCA.	maintained.	Written materials in families' primary language.	Placement of CalWORKs Wtw families within 120 calendar days of referral date or within 180 calendar days from referral date with approval from CCA.
Performance Indicator	Notices posted	Contractor provides revisions to QC Plan upon CCA requests.	provides upon CCA request.	Forms, signs, notices and other written materials used for the provision of this contract must be available and offered in the families' primary language. When written materials are not available in the homeless families' primary language, Contractor must either provide appropriate interpreting services or translate the materials in the homeless families' primary language, as approved by DPSS.	Assist and place homeless CalWORKs WtW families within 120-days of referral date in affordable, permanent rental housing. The need for an additional 60 calendar days, not to exceed 180 calendar days, will be evaluated on a case by case basis by the County Contract Administrator (CCA) due to the following criteria: • Pending housing placement • Increase of current monthly income • In process of negotiating a landlord agreement • Apartment/house available within 30 days
Required Services	Section 8.41 - Complies with all laws such as EEO & Nondiscrinination Notices	Section 4.0 – Quality Control		Sow Section 1.3 - Forms, materials and notices	SOW Section 1.3, Subsection 1.3.3 Placement of CalwORKs WtW families Change Notice #3 dated March 12, 2008

Performance Requirements Summary Chart Del Richardson & Associates

Monthly Unsatisfactory Performance Indicator Points For Exceeding the AQL	Initiate CDR for corrective action plan.	Initiate CDR for corrective action plan.	10 points per incident.	10 points per employee file.	10 points per each day late.	10 points per incident.	10 points per incident.	Initiate CDR for corrective action plan.
Monitoring Methods	- Review of referrals and placements reports Review of MMR reports.	- Review of referrals and placements reports Review of MMR reports.	- Random sample of case files	- Random sample of employee files	 Review of receipt dates of MMR reports and invoices 	 Random Sample and telephone interview s of placed participants 	-Random sample of case files	- Review of PHASE
Acceptable Quality Level (AQL)	0.0%	%0.0	%0.0	%0.0	0.0%	%0.0	%0.0	%0.0
Standard(s)	15% Quarterly Average Placement Rate.	Maintain 80% of placed families in permanent housing for six (6) consecutive months	Training provided for each family referred.	Copy of agreement in each employee file.	MMR reports and invoices are received by the 15th calendar day following the service month.	Customer satisfaction standards are met.	Provide PA 6053 to Homeless Case Manager (HCM) within five (5) working days from date of HCM referral.	Record the intake interview with families into PHASE database under the Case Notes, Services, and Referral sections
Performance Indicator	Maintain a minimum of 15% placement rate of referred families in a quarter.	Maintain 80% of the placed families in permanent housing for six (6) consecutive months.	Provide information and training to homeless CalWORKs WtW families on tenant rights and responsibilities.	Signed Employee Acknowledgement & Confidentiality Agreement on file for employees performing services covered by the Contract.	MMR reports and Invoices submitted to the CCA by the 15th calendar day of each month.	Customer Service Program consistent with County's vision.	Completes Barriers to Permanent Housing Assessment (PA 6053)	Updates Permanent Housing Assistance Services (PHASE) database.
Required Services	SOW Section 1.7. Performance Outcome Measures	SOW Section 1.7 - Performance Outcome Measures	SOW Section 1.3.13 - Information and training	Required Forms Attachment E Confidentiality	SOW Section 14.0 - Reporting Tasks	Section 8.0 Customer Service	Amendment #2 - SOW Section 1.3 Sub-section 1.3.4 Sub-paragraph	Amendment #2 - SOW Section 1.3 Sub-section 1.3.4 Sub-paragraph 1.3.4.2

Performance Requirements Summary Chart Weingart Center Association – General Relief

Monthly Unsatisfactory Performance Indicator Points For Exceeding the AQL	without database.	ent.	without database.	ent.	ent.
Monthly Unsatisfa Indicator Points F	50 points per day without database.	50 points per incident	20 points per day without database.	20 points per incident.	20 points per incident.
Monitoring Methods	- Review of database report.	- MMR Report, DPSS Staff complaints	- Review of lists provided per Consultant.	- User complaint. - Review of records maintained.	- Review of reports.
Acceptable Quality Level (AQL)	%0:0	%0:0	%0.0	%0.0	%0.0
Standard(s)	Database maintained.	Information to DPSS GR Case Managers provided by Contractor	Report of list received monthly per Consultant.	Response within 48 hours.	Recorded day-to-day activities.
Performance Indicator	Contractor maintains a database (in excel format) of available rental housing units (landlord/real estate property managers, rental housing agencies, etc.) willing to rent to homeless GR adults.	Contractor shall provide informational guidance or training to DPSS GR Case Managers to educate homeless GR adults on housing issues.	List of 100 bona fide affordable housing listing per month per Housing Consultant.	48 hours response on 95% of GRHCM Consultant Services inquiries per month.	Monthly Activity Log containing day-to-day activities.
Required Services	SOW Part B Section 1.3 - Excel Database	SOW Part B Section 1.3.11	SOW Part B Section 1.4 Performance Measures	SOW Part B Section 1.4 Performance Measures	SOW Part B Section 1.4 Performance Measures